

**SUKANT S. KELKAR:**

**NEVILLE HOUSE,  
J. N. HEREDIA MARG,  
MUMBAI – 400 001.**

7<sup>th</sup> May, 2018

Nusli N. Wadia Esq.,  
Chairman,  
The Bombay Dyeing & Manufacturing Co. Ltd.,  
MUMBAI.

Dear Mr. Wadia,

In the next few days I will be entering my 80<sup>th</sup> year and after having spent 56 years in Corporate life – out of which 46 years with the Wadia Group – I thought it fit to call it a day and spend more time with my family.

Though my term as an Independent Director comes to an end in 2019 I request you to allow me to step down from the Board and all the Board Committees (inclusive of the Joint Venture where I have been nominated by the Company), at your earliest convenience.

Thanking you and with warm personal regards,

I am,  
Yours sincerely,



S. S. KELKAR